



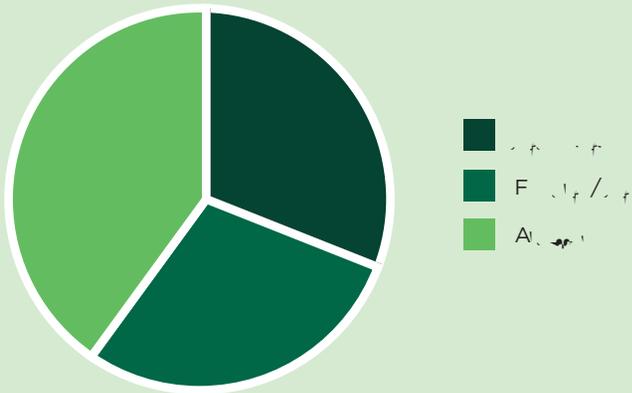
## PANEL

E... A...  
 A... C. B...  
 L... B...  
 ... B...  
 K... J...  
 M... D. J...

C... K...  
 ... J... K...  
 A...  
 K...  
 Q...

# 6 LISTENING SESSIONS

## TESTIMONIES



## 10 RECOMMENDATIONS

# 1.

### Increasing faculty diversity through cluster hires plus support and mentoring

A... B... C... (BIPOC)...  
 ... 10...  
 N... A... ( ) B... (3 )  
 L... ( ) ... A.../P...  
 I... (1)...  
 ... C... ( C )  
 ... G...  
 ... A... C...

# 2.

### Racial incidents: streamlining responses

... A...  
 ... G...  
 ... A... C...  
 ...



# 10 RECOMMENDATIONS

7.



## Recruitment and retention/promotion of BIPOC sta

1. Develop a recruitment strategy that includes targeted outreach to BIPOC professionals and organizations. 2. Implement a structured interview process that includes diverse interview panels. 3. Offer mentorship and professional development opportunities for BIPOC staff. 4. Review and revise job descriptions to ensure they are inclusive and attract a diverse pool of candidates. 5. Establish a clear path for career advancement and promotion for BIPOC staff. 6. Provide training and resources to support the retention and promotion of BIPOC staff. 7. Regularly assess the effectiveness of recruitment and retention strategies and make adjustments as needed.

8.



## Providing temporary off-campus housing and formalizing onboarding process for faculty and sta

1. Establish a temporary off-campus housing program for BIPOC faculty and staff. 2. Formalize the onboarding process for BIPOC faculty and staff. 3. Provide support and resources for BIPOC faculty and staff during the onboarding process. 4. Create a mentorship program for BIPOC faculty and staff. 5. Offer professional development opportunities for BIPOC faculty and staff. 6. Regularly assess the effectiveness of the onboarding process and make adjustments as needed. 7. Establish a clear path for career advancement and promotion for BIPOC faculty and staff. 8. Provide training and resources to support the retention and promotion of BIPOC faculty and staff.

9.



## BIPOC representation in senior leadership and oversight of institution

1. Increase BIPOC representation in senior leadership roles. 2. Establish a BIPOC oversight committee. 3. Implement a diversity and inclusion strategy that includes BIPOC representation in senior leadership. 4. Regularly assess the effectiveness of the diversity and inclusion strategy and make adjustments as needed. 5. Provide training and resources to support the retention and promotion of BIPOC senior leadership. 6. Offer mentorship and professional development opportunities for BIPOC senior leadership. 7. Review and revise job descriptions for senior leadership roles to ensure they are inclusive and attract a diverse pool of candidates. 8. Establish a clear path for career advancement and promotion for BIPOC senior leadership. 9. Provide training and resources to support the retention and promotion of BIPOC senior leadership.

10.



## Strengthening academic and social support system for BIPOC students

1. Strengthen the academic support system for BIPOC students. 2. Strengthen the social support system for BIPOC students. 3. Provide support and resources for BIPOC students during the onboarding process. 4. Create a mentorship program for BIPOC students. 5. Offer professional development opportunities for BIPOC students. 6. Regularly assess the effectiveness of the academic and social support systems and make adjustments as needed. 7. Establish a clear path for career advancement and promotion for BIPOC students. 8. Provide training and resources to support the retention and promotion of BIPOC students. 9. Offer mentorship and professional development opportunities for BIPOC students.